

(Appendix A)

EDI Governance- Proposal

April 2024

Det Supt Kate MacLeod



Professionalism & Trust Portfolio

Directorate Head

T/Chief Superintendent Sanjay Andersen

Inclusivity, Culture, & Organisational Development (ICOD)

Learning & Development (L&D)

Professional Standards
Department (PSD)

Head of ICOD

Detective Supt Kate MacLeod

ICOD

Chief Inspector Jason Selvarajah

Head of L&D

Chief Inspector Dan Murphy

Director of PSD

Detective Supt Carly Humphreys

Det Chief Inspector Amanda Lowe

Ian Younger (F)



Summary of Proposals

- Re-alignment of terminology- 'Equity, Diversity and Inclusion'
- Creation of a two-tier governance approach (EDI Strategic Board and EDI Delivery Board)
- CoT to accept terms of reference for EDI Strategic Board and EDI Delivery Board (for onward consultation at inaugural meetings)
- Discontinuation of Renewing and Rebuilding Trust and Confidence (RRTC) Board
- Driving our EDI strategy through dashboards and action feeds.
- Ensuring updated attendee lists to ensure prioritisation by Chief Officers and include more external scrutiny

EDI Strategic Board-Overall Ambition

"The Equity, Diversity & Inclusion Strategic Board is the formal governance to ensure that CoLP is delivering its EDI strategy, including its legal obligations under the Equality Act and our '4P' ambitions as a force" EDI Strategic Board-Purpose Understanding
DisproportionalityOur Public and
Communities

Understanding
DisproportionalityOur Officers and
Staff

Maximising Best & Effective Practice

Delivering excellence through our action plans

Identifying and Mitigating Risks

Driving Creativity and Innovation

Evolving the right Culture and Leadership

Ensuring effective communication and engagement

Enabling finances and resource

EDI Strategic Board-Attendees

INTERNAL

- Commissioner (Chair)
- Chief Officer Local Policing
- Chief Officer Specialist Operations
- Chief Officer Corporate Services
- Chief Officer National Lead Force
- Head and Deputy Head Professionalism & Trust
- Head of Human Resources
- Head of Professional Standards Directorate
- EDI Manager
- Head of Communications and Engagement
- Network Representation (elected or on rotating basis)
- BPA Representation (due to focus on PRAP)
- NoW Representation (due to focus on VAWG)
- Federation Representation
- Union Representation

EXTERNAL

- Corporation Representation
- IASG Chair or elected member
- Representation from Business Community / Chamber of Commerce
- HMICFRS / IOPC representation

EDI Strategic Board – Proposed Agenda Items

- Apologies for absence	
- Minutes	
- Risk Register & Actions outstanding	
- High Level verbal update of EDI Delivery Board	
Our People dashboard	(Measures as per EDI Strategy- RAG rated)
Our Public dashboard	(Measures as per EDI Strategy- RAG rated)
Our Processes & Policies dashboard	(Measures as per EDI Strategy- RAG rated)
Our Partners dashboard	(Measures as per EDI Strategy- RAG rated)
VAWG dashboard	(Exceptions / 3 critical areas)
PRAP dashboard	(Exceptions / 3 critical areas)
SNA Representative	(Exceptions / 3 critical areas)
Communication & Engagement Overview	(including forward look calendar)
АОВ	

EDI Strategic Board - Key Points

Chaired by
Commissioner,
senior
representation
required from
all Directorates

Streamlined attendance and agenda to avoid duplication of delivery group

Meeting frequency every quarter with Delivery Board every 6 weeks (2 in between) '4P'
Dashboards
to form basis
of meeting
agenda

A stronger emphasis on accountability and scrutinising our activities against our EDI Strategy

Utilising RAG
ratings to
identify risks
and task activity
directly through
to Delivery
Group

Overall Ambition- EDI Delivery Board

"Delivering equity, diversity and inclusion for the public we serve and the people we lead, helping the EDI Strategic Board meet its obligations"



EDI Delivery Board - Purpose

Delivering our promises on EDI workstreams (including VAWG and PRAP)

Enabling the conditions to allow the right culture and leadership to evolve

Becoming an employer of choice

Providing an excellent service to the public

EDI Delivery Board-Attendees

- INTERNAL
- Head of Professionalism & Trust (Chair)
- Head of Inclusion, Culture and Organisational Development
- E&I Manager
- Workstream Lead Recruitment & Onboarding
 Workstream Lead Retention & Exiting
 Workstream Lead Community Engagement
 Workstream Lead Leadership & Culture
 Senior representation from other Directorates
- Network Representation (all networks)
- Federation Representation
- Union Representation
- Head of Professional Standards Directorate
- Head of Communications and Engagement
- Head of Finance
- EXTERNAL
- Corporation
- IASG

EDI Delivery Board - Key Points

Chaired by Head of Professionalism & Trust, representation required from all Directorates at Supt level

Streamlined attendance and agenda to avoid duplication of strategic group

Meeting frequency every 6 weeks with the Strategic Board every quarter (timing will be important) Will take actions from strategic group to improve performance against EDI Strategy and areas of risk

Will be a forum to also scrutinise PRAP and VAWG action plans but taking a 'by exception' approach / focus on 3 areas

Will ensure that all of our SNAs have a at the table and a voice (new reporting mechanism)

EDI Delivery Board Proposed Agenda items

- Apologies for absence		
- Minutes		
- Risk Register & Actions outstanding		
- High Level verbal update of EDI Strategic Board		
- Assigning new actions arising from EDI Strategic Board		
PRAP Update	(Exceptions / 3 critical areas / red or amber only)	
VAWG Update	(Exceptions / 3 critical areas / red or amber only)	
Workstream Update- Recruiting and Onb	poarding (Exceptions / 3 critical areas)	
Workstream Update- Retention and Exiti	ing (Exceptions / 3 critical areas)	
Workstream Update- Community Engage	ement (Exceptions / 3 critical areas)	
Workstream Update- Leadership & Cultur	re (Exceptions / 3 critical areas)	
SNA Updates	(New reporting template, critical areas of risk only)	
Communication & Engagement		
AOB		